



San Luis Valley Regional Homeland Security Strategy

Version 1.6

2010-2013

STATE OF COLORADO
SAN LUIS VALLEY ALL HAZARDS REGION
HOMELAND SECURITY STRATEGY

APPROVALS

This Regional Homeland Security Strategy was prepared by San Luis Valley All-Hazards Region to develop, implement and maintain a viable planning capability. This strategy complies with applicable state, regional and local requirements and supports the State Homeland Security Strategy and recommendations by the Department of Homeland Security to initiate a capability-based planning process. This homeland security strategy has been distributed internally and reviewed within the San Luis Valley All- Hazards Region to agencies and disciplines that may be affected by its implementation. The signers below understand that this document is to be reviewed and updated annually, in accordance with guidance issued by the Colorado Governor's Office of Homeland Security.

Approved: _____
Homeland Security Coordinator – JEFF BABCOCK

Approved: _____
Chair – PETE MAGEE, SLV AHAC

Executive Summary

This document establishes a Regional Homeland Security Strategy for the San Luis Valley All-Hazards Emergency Management Region. In 2007, the State of Colorado submitted a revised Homeland Security State Strategy as part of a national effort to align state homeland security strategies with the National Strategy for Homeland Security and National Preparedness Guidelines. The shift in emphasis to capabilities-based planning enables states and regions to make informed decisions in determining what their priorities are and how to make efficient use of limited allocated resources to address those prioritized needs. The state strategy incorporates capabilities-based planning to address the wide range of threats and hazards realistically faced by Colorado's responders and communities. This collaborative effort at all levels of state and local government outlines the direction for the state's prevention, protection, response and recovery efforts for the five-year period ending in 2013.

Beginning in 2010, the Colorado Governor's Office of Homeland Security has required that each of the nine All-Hazards Emergency Management Regions submit a regional strategy that aligns with and complements the state strategy as a condition for receiving 2011 Homeland Security Grant Program (HSGP) funding. Strategies at the regional level will be more focused on local needs and priorities, based on the risks and threats that have been identified through an assessment process as most salient to the region. The regional strategies will be reviewed and updated by regional working group(s) each year, in coordination with the annual statewide Improvement Planning Workshop guidelines. This will ensure that regions remain current in measuring their progress towards achieving prioritized regional goals and objectives, as they work collectively to build a statewide infrastructure of capabilities by applying state resources effectively.

The San Luis Valley uses capability based planning in order to determine projects that will be submitted in each State Homeland Security Grant application. This process includes twelve steps in order to complete the planning cycle and identify projects.

- Determine the regions' mission and vision
- Develop and update the regional strategy
- Establish and identify capability working groups and subject matter experts
- Determine the threat and required level of associated capabilities
- Assess the regions'/counties'/agencies' current level of capabilities
- Develop and prioritize projects to close the gaps identified
- Participate in the State Wide Improvement Planning Conference
- Coordinate training and exercises during the annual TEPW
- Submit the annual regional SHSG application
- Allocate projects and funds based on priorities and need
- Implement regional projects and plans
- Evaluate the projects' impact and improvement on regional capabilities the impact and improvement the projects have on the regional capabilities

The foundation of the San Luis Valley's regional strategy will be guided by the same four overarching questions that build the state strategy:

1. What are the threats? (*planning scenarios*)
2. How prepared do we need to be? (*maximum capability per target capability measure*)
3. How prepared are we? (*current capability score per measure*)
4. How do we close the gap? (*projects and resources applied to raise capability score*)

In order to assist in answering these questions, annual assessments are conducted at the regional level to determine local risks, needs, and capabilities. As part of a multi-stage process, regions will identify their greatest threats, based on probability (likelihood of occurrence in that region) and consequence (estimate of losses expected) from a set of both national and state planning scenarios. The determination of the top regional threats direct the focus of enhancement of target capabilities primarily linked to mitigating those threats. Target Capability Assessments have been conducted on an annual basis since 2006. These assessments have given the San Luis Valley region a measure of their current level of capability and the ability to project where that capability needs to be in order to achieve a pre-determined level of preparedness. These tools will provide a baseline upon which to develop regional priorities. The strategy will then provide a mechanism by which regions can prioritize their most pressing needs and map out a plan for addressing those needs.

The San Luis Valley's Regional Homeland Security Strategy, SLV RHSS, will also become a key document to be used in justifying requests through regional applications for homeland security funding, beginning with the FY 2011 grant cycle. Projects submitted will tie directly back to the goals and objectives indicated in the regional strategy, providing a simple check that funding requests are contributing to accomplishing the long-range goals established by the regional capability working groups. They will also illustrate the expected progress that will be demonstrated through improvements to the target capability score as indicated on the goals-and-objectives matrix.

The development of the SLV RHSS is dependent upon local collaborative input from **all disciplines and across both public and private sectors**. Many of those responsible for the development of the SLV RHSS also contribute their time and expertise to the state capability working groups. At this level, more wide-sweeping and broad-based statewide needs are identified, prioritized, and addressed. However, the foundation for the identification of those gaps begins at the local level.

The State of Colorado and the San Luis Valley Homeland Security Region are committed to fulfilling the pledge to prevent, protect, respond, and recover from natural and man-made disasters, in coordination with federal efforts and as part of its mission to better prepare its citizens and communities.

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Description of Region

Regional Attributes

The San Luis Valley Homeland Security Region is located in the middle of the southern portion of the State. It covers over 8,525 square miles of high alpine valley. A large portion of the region is public lands, Federal Bureau of Land Management, State lands and National Forests. Elevations range from 7,500 feet above sea level on the valley floor to over 14,000 feet at several of the highest peaks that surround the region. Temperatures can range from 100 F degrees in the summer to 40 below zero in the winter. It is a region of “cool sunshine” and is becoming known as the one country’s best solar power regions. The region is made up of six counties: Alamosa, Rio Grande, Saguache, Mineral, Conejos and Costilla. The population of the region is approximately 50,000 persons. The cities of Alamosa and Monte Vista are the two main population centers. . In the summer months some counties, such as Mineral County, can triple their populations due to seasonal residences and tourists. Conejos and Costilla Counties have high unemployment rates exceeding most other Colorado counties and per capita income is the lowest in the state. Alamosa and Rio Grande Counties are the economic centers of the region. Two main Colorado Highways intersect the region: Highway 160, east to west, and Highway 285, north to south. The economy is mainly agriculture-based. Federal, state, and local governments comprise the region’s next largest employment sector. Alamosa County is home to two institutions of higher learning, Adams State College and Trinidad State Jr. College. In addition, there are 14 school districts with high schools, middle schools and elementary schools located throughout the region. There are three level IV trauma hospitals located in the region, San Luis Valley Regional Medical Center, Rio Grande Hospital and Conejos Hospital.

The region has 27 fire departments, 10 EMS agencies and 18 local law enforcement agencies as well as a State Patrol Troop Headquarters. The Colorado Division of Wildlife and Federal Forest Service agencies have law enforcement officers stationed in the region. Except for the law enforcement agencies and one EMS agency all other emergency response agencies are staffed by volunteer members. This fact poses unique challenges in staffing, training and equipping volunteer agencies.

Geographic Description

The San Luis Valley is an 8,525 square-mile, high alpine desert region. It is surrounded by mountain ranges on two sides, the Sangre de Cristo Mountains to the east and the San Juan Mountain range to the west. The valley floor has an average elevation of 7,650 feet above sea level. The surrounding mountains have several peaks that are above 14,000 feet. The southern portion of the valley is largely made up of high volcanic plateaus. Water is a vital resource to the economy of the region. There are 11 dams located mostly in the mountain areas. These dams pose a risk to the human populations which live within their designated flood zones. Two major rivers flow through the region, the Rio Grande and Conejos Rivers. Several smaller rivers--the Alamosa River and Saguache Creek--also flow through the region and into the two main rivers. These rivers are susceptible to flooding during extremely heavy rains and or heavy snowpack conditions. The Great Sand Dunes National Park and Preserve is also located on the eastern

edge of the valley floor. There are two other major wildlife refuges in the valley, Monte Vista Wildlife Refuge and Alamosa Wildlife Refuge.

Risk Analysis

The San Luis Valley region is the primary producer of potatoes and beverage barley in Colorado. Agriculture is the leading economic engine for the region. The region ships agricultural commodities throughout the United States and several foreign countries. The region has several large fuel depots that store tens of thousands of gallons of motor fuels and propane in above ground tanks. There are numerous chemical storage facilities that store agricultural pesticides, fertilizers and herbicides. Large quantities of these chemicals and fuels are transported throughout the region by rail and by semi truck transportation. Three railroads serve the region. One main railroad serves the San Luis Valley bringing in fuels and chemicals and exporting agricultural products. This train operates as a passenger train during the summer months as well as its freight-carrying operations. A second train located in the southern part of the valley in the town of Antonito operates as a scenic passenger train only. It is based out of the towns of Chama, New Mexico and Antonito, Colorado and travels back and forth carrying tourists between the towns. The third railroad serves the agricultural communities of Monte Vista and the town of Center carrying mostly agricultural chemicals and fuels. Supporting the ranching industry within the region is the Monte Vista Sale Barn where cattle, horses, sheep and other types of livestock are bought and sold. Some are then shipped outside the region to other parts of Colorado and other states.

Major activities within the region where large populations congregate are: local schools, churches, county fairs, rodeos, and community events along with major sporting events at local schools and colleges.

With thousands of acres of national forests, the danger of wildfire is always present. In the last 10 years the region has experienced two major forest fires which required a federal response and numerous small fires that were contained using local responders. The region also has several major earthquake fault lines which mostly run north and south at the base of the mountain ranges. The Rio Grande Rift runs through the center part of the San Luis Valley. Some of these faults are directly beneath communities such as Ft. Garland and San Luis.

Regional Coordination

The purpose of the San Luis Valley Regional All Hazards Advisory Council, (SLV AHAC) is to provide advice to the San Luis Valley All Hazards Board of Directors and the San Luis Valley Commissioners Association on all matters related to all hazards emergency management. In addition the SLV AHAC coordinates and facilitates information: Region-to-Region and Region-to-State, County to County and Discipline to Discipline. The SLV AHAC assists in resolving conflicts between San Luis Valley emergency response agencies, counties, or between the region and the state. The SLV AHAC reviews and comments on all regional and state emergency operations plans submitted by the SLV Homeland Security Region; and makes recommendations to the Board of Directors, County Emergency Managers and the Regional Homeland Security Coordinator, on all hazards emergency system needs.

The SLV AHAC attempts to include all community members--private, public and non-profit entities--to participate in the capability-based planning efforts of the region. The following individuals and associations make up the 48 voting members of the SLV AHAC:

- SLV Commissioner Association-6
- SLV County Emergency Managers-6
- SLV Public Health Planner-1
- SLV Red Cross-1
- Police Chiefs of the SLV-13
- SLV County Sheriffs-6
- SLV Intelligence Analyst-1
- SLV Mental Health-1
- Regional Communications Center-1
- SLV Coroners-1
- SLV RETAC-1
- SLV Citizen Corps-1
- Colorado State Patrol-1
- SLV Exercise Program Manager-1
- SLV Fire Fighters Association-1
- SLV Hospitals-3
- Xcel Energy -1
- SLV SHSG/ PSIC Fiscal Agents-2

The SLV AHAC advises the SLV Regional Board of Directors. The board's responsibility is to make executive decisions on the direction the region should go in order to accomplish the mission and vision of the San Luis Valley All Hazards Region. The Board of Directors' members are:

- one county commissioner from each of the six counties,
- the SLV AHAC chairman,

- The fiscal agent(s) for the grants.

A strategic planning committee was formed made up of subject matter experts from all response disciplines. Using a risk analysis tool, the committee reviewed the region's risks and, using the tool, agreed upon the two planning scenarios. (See "**Prioritization of Planning Scenarios**".) The committee then selected the target capabilities that were determined to be the highest priority for the region to have in order to respond, prevent, and recover from the two scenarios selected. All projects that are submitted by agencies for grant funding are reviewed by the regional coordinator in order to assure compliance with grant guidance, regional target capability enhancement and alignment with the regional and state strategies. After the review process, projects are submitted to the San Luis Valley All Hazards Board of Directors. The board reviews the projects and places them in order of priority. The board has determined that projects that support and align with planning, communications, intelligence information sharing and dissemination, and community preparedness and participation are a priority within the region for each grant cycle. The region recognizes that resources are limited and not all projects that are submitted will receive funding.

Vision:

San Luis Valley citizens, the emergency response communities, state and local governments, all cooperating and working together to ensure our communities are as safe as possible.

Mission:

Preparing and engaging citizens, local governments, the private business community and the emergency response disciplines of the San Luis Valley to ensure the highest possible level of preparedness to prevent, protect, respond and recover from any man-made or natural disaster.

Prioritization of Planning Scenarios:

At the 2009 Improvement Planning Conference, each region completed a threat assessment, using a matrix of risk probability-versus-consequence for each of the National and State Planning Scenarios. This provided an illustrative tool for determining which scenarios pose the greatest threat to each region based on individual local criteria. Each region submitted a list of their top four priority planning scenarios to Governors' Office of Homeland Security. For the purposes of the San Luis Valley Regional Strategy, the region will focus its efforts on building its capabilities around the **two** most probable scenarios which pose the greatest consequences for

the region.

In 2010 the San Luis Valley Strategic Planning Committee came together and selected the two most likely scenarios that pose the greatest risk to life and property and had the greatest likelihood of occurring. They are: “Toxic Industrial Chemicals” and “Attacks on Public Institutions (Active Shooter)”. In addition the working group reviewed the 37 target capabilities and selected the top ten for each scenario. A total of 20 different target capabilities have been identified as regional priorities.

The target capabilities for **Toxic Industrial Chemicals** are:

- Planning
- Citizen Evacuation and Shelter-In Place
- Emergency Operations Center Management
- CBRNE Detection
- Medical Surge
- Responder Safety and Health
- Volunteer Management and Donations
- Emergency Triage and Pre-Hospital Treatment
- Mass Care
- WMD/Hazardous Materials Response and Decontamination.

The following is the list of the top ten target capabilities associated with **Attacks on Public Institutions (Active Shooter)**:

- Information Gathering and Recognition of Indicators and Warnings
- Communications
- Critical Infrastructure Protection
- Fatality Management
- Community Preparedness and Participation
- Intelligence/Information Sharing and Dissemination
- Counter Terror Investigations and Law Enforcement
- Emergency Public Information and Warning
- Explosive Device Response Operations
- On-Site Incident Management

Planning Scenario 1: Toxic Industrial Chemicals. This includes transportation accidents, hazardous materials spills and accidental or intentional releases at facilities. The *probability* of a hazardous materials incident in the San Luis Valley is frequent. Due to the large amounts of chemicals being stored and transported throughout the region, the likelihood of an incident causing major property damage and loss of life is high. An attack on a facility to release toxic chemicals by a terrorist is also a possibility. The region’s economy would be greatly impacted due to a large chemical release which would require the closure of facilities and the evacuation of large areas of affected communities. This type of incident would cause great harm to local

businesses. The recovery costs to the private sector would be substantial.

Planning Scenario 2: Attack on Public Institutions, (Active Shooter). The *probability* of an active shooter in a public institution occurring is always present. The *consequences* of such an act would be extremely devastating to the local community, the region and the state. This type of incident can be perpetrated by a terrorist or just a disgruntled citizen or student. The loss of life and economic impacts on the community in which such an attack is carried out would have long-lasting emotional and economic effects.

REGIONAL GOALS:

1. Prevent and Disrupt Attacks:

Deny individuals and or groups, their weapons, and resources the ability to operate within the State of Colorado and the San Luis Valley in order to disrupt their capacity to plan and carry out attacks on our public/private institutions.

2. Protect San Luis Valley Communities, Critical Infrastructure and Key Resources Against All Hazards:

Protect the citizenry and critical infrastructures within the San Luis Valley from both terrorist and “lone wolf” attacks and from the effects of a natural disaster.

3. Respond to All Incidents:

Ensure that the San Luis Valley has effective coordination of emergency response during an incident, across disciplines, across jurisdictions and to identify and close gaps in emergency response capabilities.

4. Strengthen San Luis Valley Regional Homeland Security Plans, Structures and Systems:

Strengthening the Homeland Security System has numerous facets: 1) Interoperable and effective communications are essential for the success of all the goals and requires all levels of government to collaborate and communicate effectively; 2) San Luis Valley communities must be prepared, informed and involved in the goals of prevention, protection, response and recovery; 3) Planning must be ongoing, in all areas, and must be a priority of all citizens, private businesses and all levels of government ; 4) Intelligence gathering and information sharing is vitally important in keeping our communities safe.

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|-------------------|---|--------------------|------|
| GOAL 3 | 1. Respond to All Incidents: Ensure that the San Luis Valley has effective coordination of emergency response during an incident, across disciplines, across jurisdictions and to identify and close gaps in emergency response capabilities. | | |
| Target Capability | Responder Health and Safety | Required TCA Score | 8.71 |
| Target Capability | Fatality Management | Required TCA Score | 8.21 |
| Target Capability | Mass Care | Required TCA Score | 9.00 |
| Target Capability | Volunteer Management and Donations | Required TCA Score | 8.75 |
| Target Capability | Citizen Evacuation and Shelter in Place | Required TCA Score | 7.60 |
| Target Capability | Emergency Operations Center Management | Required TCA Score | 8.33 |
| Target Capability | Medical Surge | Required TCA Score | 9.15 |
| Target Capability | Emergency Public Information and Warning | Required TCA Score | 8.67 |
| Target Capability | Explosive Device Response Operations | Required TCA Score | 8.83 |
| Target Capability | On-Site Incident Management | Required TCA Score | 6.67 |
| Target Capability | Emergency Triage and Pre-Hospital Treatment | Required TCA Score | 8.91 |
| Target Capability | WMD/Hazardous Materials Response and Decontamination | Required TCA Score | 9.08 |
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|-------------------|---|--------------------|------|
| GOAL 4 | <p align="center">1. Strengthen San Luis Valley Regional Homeland Security Plans, Structures and Systems:</p> <p>Strengthening the Homeland Security System has numerous facets: 1) Interoperable and effective communications are essential for the success of all the goals and requires all levels of government to collaborate and communicate effectively; 2) The community must be prepared for and involved in the goals of prevention, protection, response and recovery; 3) Planning must be ongoing, in all areas, and must be a priority of all citizens, private businesses and all levels of government ; 4) Intelligence and information sharing is vitally important in keeping our communities safe.</p> | | |
| Target Capability | Communications | Required TCA Score | 9.56 |
| Target Capability | Planning | Required TCA Score | 8.78 |
| Target Capability | Community Preparedness and Participation | Required TCA Score | 7.10 |
| Target Capability | Intelligence/Information Sharing and Dissemination | Required TCA Score | 8.23 |
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CAPABILITY ENHANCEMENT PLAN

Developing Tasks to meet the Objectives:

The tool by which we measure progress across capabilities in the regions is the Target Capabilities Assessment. For each target capability within the Goal, first indicate the overall assessment score for each target capability. Next, list the specific measures within that target capability (with their current score) which you expect to impact through projects as you work toward accomplishing your overall Goal. Then, list under each measure the project(s) and/or task(s) designed to provide the increase in score for that measure. Finally, indicate the anticipated increase in the score of that measure after the task/project has been implemented, and when you expect to complete implementation. Repeat this process for each Target Capability and then for all additional Goals.

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|---|--|---|------------------------------------|---------|
| GOAL 1 | | 1. Prevent and Disrupt Attacks: Deny individuals and or groups, their weapons, and resources the ability to operate within the State of Colorado and the San Luis Valley in order to disrupt their capacity to plan and carry out attacks on our public/private institutions. | | |
| | TC 1 | CBRNE DETECTION | Current TCA Score | 2.29 |
| | TCA Measure "A" | There are programs to detect elicited chemical, biological, radiological, or explosive material during routine law enforcement investigations. | Current Measure Score | 2.0 |
| Required Level of Capability for Measure | | | | 7.0 |
| Tasks/Projects to increase measure | | | | |
| | A | CBRNE detection equipment-SLV Haz Mat Team | | |
| | B | | | |
| | C | | | |
| | D | | | |
| | Expected Measure Score After Implementation | 4 | Expected Date of Completion | 10-2013 |
| | TCA Measure "C-G" | No Projects for 2011 | Current Measure Score | |
| Required Level of Capability for Measure | | | | |
| Tasks/Projects to increase measure | | | | |
| | A | | | |
| | B | | | |
| | C | | | |

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|--|---|-------------|
| | | |
| | Impact to Overall Target Capability Score (Expected TCA Score) | 2.57 |

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|--|--|---|-----------------------------|-------------|
| | TC 2 | Counter Terror Investigation and Law Enforcement | Current TCA Score | 4.33 |
| | TCA Measure "d" | There are procedures in place to communicate with the Joint Terrorism Task Force (JTTF). Large areas have a designated Liaison | Current Measure Score | 4.0 |
| | Required Level of Capability for Measure | | | 8 |
| | Tasks/Projects to increase measure | | | |
| | A | Sustainment of Regional Intelligence Analyst, Liaison between regional LE and CIAC/JTTF (ongoing project) | | |
| | B | | | |
| | C | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 5.0 | Expected Date of Completion | 10-2013 |
| | TCA Measure "e" | Notification processes and procedures are in place to share information to/from Federal, State, local and tribal and local officials regarding an on-going investigation. | Current Measure Score | 3 |
| | Required Level of Capability for Measure | | | 8 |
| | Tasks/Projects to increase measure | | | |
| | A | Mobile Data Computers-MDC Project Monte Vista PD. | | |
| | B | | | |
| | C | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 4 | Expected Date of Completion | 10-2013 |
| | TCA Measure 3 | | Current Measure Score | |
| | Required Level of Capability for Measure | | | |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | C | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | | Expected Date of Completion | |
| | TCA Measure 4 | | Current Measure Score | |
| | Required Level of Capability for Measure | | | |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |

| | |
|---|--|
| C | |
| | <i>Add or delete additional rows as needed</i> |
| Expected Measure Score After Implementation | Expected Date of Completion |
| Impact to Overall Target Capability Score (Expected TCA Score) | 4.45 |

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| GOAL 2 | 1. Protect San Luis Valley Communities, Critical Infrastructure and Key Resources against All Hazards: Protect the citizenry and critical infrastructures within the San Luis Valley from both terrorist and “lone wolf” attacks and from the effects of a natural disaster. | | |
| TC 1 | Critical Infrastructure Protection | Current TCA Score | 8.15 |
| TCA Measure 1 | No Projects for this TC in 2011 | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| | <i>Add or delete additional rows as needed</i> | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |
| TCA Measure 2 | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |
| TCA Measure 3 | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| | <i>Add or delete additional rows as needed</i> | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |
| | <i>Add or delete additional rows as needed</i> | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |
| Impact to Overall Target Capability Score (Expected TCA Score) | | | 8.15 |

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| GOAL 3 | | 1. Respond to All Incidents: Ensure that the San Luis Valley has effective coordination of emergency response during an incident, across disciplines, across jurisdictions and to identify and close gaps in emergency response capabilities. | |
| TC 1 | Responder Health and Safety | Current TCA Score | 2.14 |
| TCA Measure "a" | A health and safety program is in place that addresses the following: Ensures that responders are equipped with properly maintained PPE that is in adequate supply. | Current Measure Score | 2.0 |
| Required Level of Capability for Measure | | | 8.0 |
| Tasks/Projects to increase measure | | | |
| A | Tactical Equipment/SLV SWAT – Alamosa PD-(multi-year project) | | |
| B | CBRNE SCBA - PPE Equipment SLV Fire Departments - SO Conejos FD/ Center FD /Costilla FD . Multi year project to provide CBRN SCBA to each fire department within region. | | |
| C | | | |
| <i>Add or delete additional rows as needed</i> | | | |
| Expected Measure Score After Implementation | | 5 | Expected Date of Completion |
| TCA Measure "d" | Responders are adequately trained to respond to anticipated emergencies and capable of using PPE. | Current Measure Score | 3 |
| Required Level of Capability for Measure | | | 10 |
| Tasks/Projects to increase measure | | | |
| A | Task-Ensure all responders receiving equipment in above project are trained and fit to use and respond with issued PPE. | | |
| B | | | |
| C | | | |
| Expected Measure Score After Implementation | | 5 | Expected Date of Completion |
| TCA Measure | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| Expected Measure Score After Implementation | | | Expected Date of Completion |

| | | | | |
|--|---|--|-----------------------------|-------------|
| | TCA Measure | | Current Measure Score | |
| | Required Level of Capability for Measure | | | |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | C | | | |
| | Expected Measure Score After Implementation | | Expected Date of Completion | |
| | Impact to Overall Target Capability Score (Expected TCA Score) | | | 2.90 |
| | TC 2 | Fatality Management | Current TCA Score | 1.64 |
| | TCA Measure "a" | Medico-legal authority maintains a mass fatality management planning guide that is regularly updated and exercised that addresses: scene operations, morgue operations, ante mortem data management, victim ID, and final disposition. | Current Measure Score | 1 |
| | Required Level of Capability for Measure | | | 8.0 |
| | Tasks/Projects to increase measure | | | |
| | A | Task-Regional planning for a Mass Fatality management guide. SME- County Coroners | | |
| | B | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 5 | Expected Date of Completion | 10-2013 |
| | TCA Measure "h" | Medico-legal authority has an on-site and or off site functional disaster morgue to process and store human remains. | Current Measure Score | 1.0 |
| | Required Level of Capability for Measure | | | 9.0 |
| | Tasks/Projects to increase measure | | | |
| | A | SLV Mobile Morgue Project-Alamosa County Coroner's office | | |
| | B | | | |
| | C | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 7 | Expected Date of Completion | 10-2013 |
| | TCA Measure | | Current Measure Score | |
| | Required Level of Capability for Measure | | | |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | | Expected Date of Completion | |
| | TCA Measure | | Current Measure Score | |
| | Required Level of Capability for Measure | | | |
| | Tasks/Projects to increase measure | | | |
| | A | | | |

| | | |
|--|---|-----------------------------|
| | B | |
| | C | |
| | <i>Add or delete additional rows as needed</i> | |
| | Expected Measure Score After Implementation | Expected Date of Completion |
| | Impact to Overall Target Capability Score (Expected TCA Score) | |
| | 2.35 | |

| | | | |
|--|---|-----------------------------|------|
| TC 3 | Mass Care (no projects for this TC) | Current TCA Score | 4.38 |
| TCA Measure "a" | Materials (shelter kits) are on hand to support sheltering requirements. | Current Measure Score | 8 |
| Required Level of Capability for Measure | | | 10 |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| <i>Add or delete additional rows as needed</i> | | | |
| Expected Measure Score After Implementation | 8 | Expected Date of Completion | |
| TCA Measure "b" | Shelters can be opened and operational within 12 hours of incident. | Current Measure Score | 8 |
| Required Level of Capability for Measure | | | 10 |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| <i>Add or delete additional rows as needed</i> | | | |
| TCA Measure "c" | A mass care plan has been developed for the general population. | Current Measure Score | 3 |
| Required Level of Capability for Measure | | | 7 |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| <i>Add or delete additional rows as needed</i> | | | |
| Expected Measure Score After Implementation | 3 | Expected Date of Completion | |
| TCA Measure "d" | A special needs shelter plan has been developed with public health officials, including medical supplies and personnel. | Current Measure Score | 2 |
| Required Level of Capability for Measure | | | 10 |
| Tasks/Projects to increase measure | | | |

| | | |
|--|--|---|
| | A | |
| | B | |
| | | |
| | C | |
| | <i>Add or delete additional rows as needed</i> | |
| | Expected Measure Score After Implementation | 2 |
| | Expected Date of Completion | |

| | | | | |
|--|---|--|-----------------------------|-------------|
| | TCA Measure "e" | Pet care/handling plans have been established with appropriate partners. | Current Measure Score | 2 |
| | Required Level of Capability for Measure | | | 8 |
| | Tasks/Projects to increase measure | | | |
| | A | Pet Plan completed by SLV CART, | | |
| | B | | | |
| | | | | |
| | C | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 4 | Expected Date of Completion | 10-2012 |
| | TCA Measure "f" | Contracts are in place to support feeding requirements of shelters. | Current Measure Score | 3 |
| | Required Level of Capability for Measure | | | 7 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | C | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 3 | Expected Date of Completion | |
| | TCA Measure "g" | Contracts are in place to support feeding requirements of shelters. | Current Measure Score | 3 |
| | Required Level of Capability for Measure | | | 7 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | C | | | |
| | Expected Measure Score After Implementation | 3 | Expected Date of Completion | |
| | TCA Measure "h" | Contracts are in place to support feeding requirements of shelters. | Current Measure Score | 6 |
| | Required Level of Capability for Measure | | | 7 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | C | | | |
| | Expected Measure Score After Implementation | 6 | Expected Date of Completion | |
| | Impact to Overall Target Capability Score (Expected TCA Score) | | | 4.87 |

| | | | |
|---|---|-----------------------------|-------------|
| TC 4 | Volunteer Management and Donations (not projects for this TC) | Current TCA Score | 2.63 |
| TCA Measure | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | No Projects | | |
| B | | | |
| C | | | |
| <i>Add or delete additional rows as needed</i> | | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |
| TCA Measure 2 | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |
| Impact to Overall Target Capability Score (Expected TCA Score) | | | 2.63 |

| | | | |
|---|---|-----------------------------|-------------|
| TC 5 | Citizen Evacuation and Shelter in Place (no projects for this TC) | Current TCA Score | 2.40 |
| TCA Measure | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| <i>Add or delete additional rows as needed</i> | | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |
| TCA Measure 2 | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |
| Impact to Overall Target Capability Score (Expected TCA Score) | | | 2.40 |

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|--|---|-----------------------------|------|
| TC 6 | Emergency Operations Center Management (not Projects for this TC) | Current TCA Score | 2.33 |
| TCA Measure | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| <i>Add or delete additional rows as needed</i> | | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |
| TCA Measure | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |

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|---|-------------|
| Impact to Overall Target Capability Score (Expected TCA Score) | 2.33 |
|---|-------------|

| | | | |
|---|---|-----------------------------|-------------|
| TC 7 | Medical Surge (no projects for this TC) | Current TCA Score | 4.85 |
| TCA Measure | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |
| TCA Measure 2 | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| Impact to Overall Target Capability Score (Expected TCA Score) | | | 4.85 |

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|--|---|-----------------------------|------|
| TC 8 | Emergency Public Information and Warning (not projects for this TC) | Current TCA Score | 2.89 |
| TCA Measure | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |
| TCA Measure 2 | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| <i>Add or delete additional rows as needed</i> | | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |

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|---|-------------|
| Impact to Overall Target Capability Score (Expected TCA Score) | 2.89 |
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| TC 9 | Explosive Device Response Operations (no projects for this TC) | Current TCA Score | 2.83 |
| TCA Measure | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |
| TCA Measure 2 | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| <i>Add or delete additional rows as needed</i> | | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |
| Impact to Overall Target Capability Score (Expected TCA Score) | 2.83 | | |

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|---|---|-----------------------------|-------------|
| TC 10 | On-Site Incident Management (no projects for this TC) | Current TCA Score | 2.44 |
| TCA Measure | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| <i>Add or delete additional rows as needed</i> | | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |
| TCA Measure 2 | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| <i>Add or delete additional rows as needed</i> | | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |
| Impact to Overall Target Capability Score (Expected TCA Score) | | | 2.44 |

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| TC 11 | Emergency Triage and Pre-Hospital Treatment (no projects for this TC) | Current TCA Score | 4.18 |
| TCA Measure | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| <i>Add or delete additional rows as needed</i> | | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |
| TCA Measure 2 | | Current Measure Score | |
| Required Level of Capability for Measure | | | |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| Expected Measure Score After Implementation | | Expected Date of Completion | |
| Impact to Overall Target Capability Score (Expected TCA Score) | | | 4.18 |

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|---|--|---|-----------------------------|-------------|
| TC 12 | WMD/Hazardous Materials Response and Decontamination | | Current TCA Score | 5.00 |
| TCA Measure “C” | Hazmat has identification capability for the following types of substances: Gasses and Vapors, Liquids, Solids, Biological | | Current Measure Score | 7 |
| Required Level of Capability for Measure | | | | 10 |
| Tasks/Projects to increase measure | | | | |
| A | Purchase AHURA, First Defender XLS1, Sample detection equipment | | | |
| B | | | | |
| C | | | | |
| <i>Add or delete additional rows as needed</i> | | | | |
| Expected Measure Score After Implementation | | 9 | Expected Date of Completion | 10-2013 |
| TCA Measure 2 | | | Current Measure Score | |
| Required Level of Capability for Measure | | | | |
| Tasks/Projects to increase measure | | | | |
| A | | | | |
| B | | | | |
| C | | | | |
| <i>Add or delete additional rows as needed</i> | | | | |
| Expected Measure Score After Implementation | | | Expected Date of Completion | |
| Impact to Overall Target Capability Score (Expected TCA Score) | | | | 5.15 |

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| GOAL 4 | | 1. Strengthen San Luis Valley Regional Homeland Security Plans, Structures and Systems: Strengthening the Homeland Security System has numerous facets: 1) Interoperable and effective communications are essential for the success of all the goals and requires all levels of government to collaborate and communicate effectively; 2) The community must be prepared for and involved in the goals of prevention, protection, response and recovery; 3) Planning must be ongoing, in all areas, and must be a priority of all citizens, private businesses and all levels of government ; 4) Intelligence and information sharing is vitally important in keeping our communities safe | |
| TC 1 | Planning | Current TCA Score | 4.22 |
| TCA Measure "a" | The region has a comprehensive strategic plan. | Current Measure Score | 4 |
| Required Level of Capability for Measure | | | 10.0 |
| Tasks/Projects to increase measure | | | |
| A | Regional Coordinator and Strategic Planning Committee complete and update plan. | | |
| B | Regional Coordinator- begins process to garner support (ongoing). | | |
| C | Regional Plan is adopted by SLV AHAC and counties. | | |
| D | Sustain the SLV Regional Coordinators position (ongoing). | | |
| <i>Add or delete additional rows as needed</i> | | | |
| Expected Measure Score After Implementation | | 7 | Expected Date of Completion |
| | | | 10-2013 |
| TCA Measure "b" | Each county in the region has an updated emergency operations plan that is in alignment with the National Response Framework. | Current Measure Score | 4 |
| Required Level of Capability for Measure | | | 8 |
| Tasks/Projects to increase measure | | | |
| A | Regional Coordinator continues to assist counties in development of plans (ongoing). | | |
| B | Regional Coordinator works with regional public health partners to develop their plans (ongoing). | | |
| C | Sustain the Regional Coordinators position- (ongoing). | | |
| <i>Add or delete additional rows as needed</i> | | | |
| Expected Measure Score After Implementation | | 5 | Expected Date of Completion |
| | | | 10-2013 |
| TCA Measure "c" | There are continuity of operations plans for each agency and critical private sector entities. | Current Measure Score | 3 |
| Required Level of Capability for Measure | | | 9 |
| Tasks/Projects to increase measure | | | |
| A | No Projects | | |
| B | | | |

| | | | | |
|---|--|---|-----------------------------|---------|
| C | | | | |
| | Expected Measure Score After Implementation | 3 | Expected Date of Completion | |
| | TCA Measure "d" | There are recovery plans at the county level that include personnel from the government and private sector. | Current Measure Score | 2 |
| | Required Level of Capability for Measure | | | 9 |
| | Tasks/Projects to increase measure | | | |
| A | No task or project | | | |
| B | | | | |
| C | | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 2 | Expected Date of Completion | |
| | TCA Measure "e" | There are enough trained and equipped personnel to perform the planning functions. | Current Measure Score | 1 |
| | Required Level of Capability for Measure | | | 10 |
| | Tasks/Projects to increase measure | | | |
| A | Sustain regional coordinators position within the SLV-(ongoing). | | | |
| B | | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 2 | Expected Date of Completion | 10-2013 |
| | TCA Measure "f" | Regional, county and local exercises are conducted to test emergency operations plans. | Current Measure Score | 4 |
| | Required Level of Capability for Measure | | | 9 |
| | Tasks/Projects to increase measure | | | |
| A | Sustain the regional exercise program manager. (ongoing) | | | |
| B | Task-Regional participation in the State T&EPW. | | | |
| C | Sustain Exercise Supplies and Materials to complete 3 yr exercise plan | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 5 | Expected Date of Completion | 10-2013 |
| | TCA Measure "g" | Exercises are compliant with Homeland Security Exercise guidelines (HSEEP). | Current Measure Score | 9 |
| | Required Level of Capability for Measure | | | 10 |
| | Tasks/Projects to increase measure | | | |
| A | Sustain the SLV regional exercise program manager. (ongoing) | | | |
| B | Garner support for county and local response exercises to follow HSEEP guidelines. | | | |
| C | | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 9 | Expected Date of Completion | 10-2013 |
| | TCA Measure "h" | All regional EOP are compliant with NIMS and the National Response Framework. | Current Measure Score | 4 |
| | Required Level of Capability for Measure | | | 10 |
| | Tasks/Projects to increase measure | | | |
| A | Sustain regional coordinator to review regional EOP's for compliance (ongoing). | | | |
| B | | | | |

| | | | |
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| C | | | |
| | <i>Add or delete additional rows as needed</i> | | |
| Expected Measure Score After Implementation | 4 | Expected Date of Completion | 10-2013 |
| TCA Measure "i" | Appropriate regional mutual aid agreements are in place. | Current Measure Score | 7 |
| Required Level of Capability for Measure | | | 8 |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| | <i>Add or delete additional rows as needed</i> | | |
| Expected Measure Score After Implementation | 7 | Expected Date of Completion | 10-2013 |
| Impact to Overall Target Capability Score (Expected TCA Score) | | | 4.88 |

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|---|---|-----------------------------|---------|
| TC 2 | Communications | Current TCA Score | 5.38 |
| TCA Measure "a" | Interoperable communications exists across disciplines throughout the region, LE, EMS, Fire, Schools. | Current Measure Score | 6 |
| Required Level of Capability for Measure | | | 10.0 |
| Tasks/Projects to increase measure | | | |
| A | School Communications Project- Trinidad State Jr. College. (on going 10 of 16 institutions) | | |
| B | | | |
| C | | | |
| D | | | |
| | <i>Add or delete additional rows as needed</i> | | |
| Expected Measure Score After Implementation | 7 | Expected Date of Completion | 10-2013 |
| TCA Measure "b" | Interoperable communications exists across jurisdictions (intra-disciplinary). | Current Measure Score | 7 |
| Required Level of Capability for Measure | | | 10 |
| Tasks/Projects to increase measure | | | |
| A | School Communications Projects | | |
| B | | | |
| C | | | |
| | | | |
| Expected Measure Score After Implementation | 7.5 | Expected Date of Completion | 10-2013 |
| TCA Measure "c" | Interoperable communications exists between state and local government. | Current Measure Score | 8 |
| Required Level of Capability for Measure | | | 10 |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| | | | |
| Expected Measure Score After Implementation | 8 | Expected Date of Completion | |

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|--|---|---|-----------------------------|---------|
| | TCA Measure “d” | Interoperable communications exists with Federal Government Responders with which first responders need to interoperate. | Current Measure Score | 2 |
| | Required Level of Capability for Measure | | | 8 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | C | | | |
| | Expected Measure Score After Implementation | 2 | Expected Date of Completion | |
| | TCA Measure “e” | There is a formal governance structure at the regional level overseeing an interoperable communications system. | Current Measure Score | 3 |
| | Required Level of Capability for Measure | | | 9 |
| | Tasks/Projects to increase measure | | | |
| | A | Sustain Regional Coordinator, Chair of SLV Interoperable Communications Committee | | |
| | B | | | |
| | Expected Measure Score After Implementation | 5 | Expected Date of Completion | 10-2013 |
| | TCA Measure “f” | Standard operating procedures are in place at the regional level for the interoperable communications system. | Current Measure Score | 7 |
| | Required Level of Capability for Measure | | | 10 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | C | | | |
| | Expected Measure Score After Implementation | 7 | Expected Date of Completion | |
| | TCA Measure “g” | There is a communications continuity of operations plan in place that outlines the back-up systems available at a state and local level as well as the protocol for use of those systems. | Current Measure Score | 2 |
| | Required Level of Capability for Measure | | | 10 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | C | | | |
| | Expected Measure Score After Implementation | 2 | Expected Date of Completion | |
| | TCA Measure “h” | Tactical interoperable communications plans at the regional level exist. | Current Measure Score | 6 |
| | Required Level of Capability for Measure | | | 10 |
| | Tasks/Projects to increase measure | | | |
| | A | Sustain regional coordinator and SLV ICC to review and update regional TIC plan (going). | | |
| | B | Begin instituting CASM as a tool to manage TIC plan. | | |
| | | <i>Add or delete additional rows as needed</i> | | |
| | Expected Measure Score After Implementation | 6 | Expected Date of Completion | 10-2013 |

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|--|--|--|-----------------------------|---|
| | TCA Measure “i” | Agencies have operable communications systems that are in place to meet their everyday internal agency requirements. | Current Measure Score | 8 |
| | Required Level of Capability for Measure | | | 9 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | C | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 8 | Expected Date of Completion | |
| | TCA Measure “j” | Redundant interoperable communication systems are available on a regional basis. | Current Measure Score | 5 |
| | Required Level of Capability for Measure | | | 8 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 5 | Expected Date of Completion | |

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|--|--|---|-----------------------------|----|
| | TCA Measure “k” | Interoperability solution(s) available to all first responders as authorized, without any intervention, (a dispatcher is not required to make a patch). | Current Measure Score | 6 |
| | Required Level of Capability for Measure | | | 9 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | C | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 6 | Expected Date of Completion | |
| | TCA Measure “m” | Plans, procedures, and use of interoperable communications equipment/systems are regularly tested and or exercised regionally. | Current Measure Score | 6 |
| | Required Level of Capability for Measure | | | 10 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 6 | Expected Date of Completion | |

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|--|--|--|-----------------------------|----|
| | TCA Measure “n” | Personnel are trained to operate communications systems according to their role in an incident. | Current Measure Score | 5 |
| | Required Level of Capability for Measure | | | 10 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | C | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 5 | Expected Date of Completion | |
| | TCA Measure “o” | Interoperability systems are used in pertinent everyday activities as well as emergency incidents to ensure users are familiar with the system and routinely work in concert with one another. | Current Measure Score | 6 |
| | Required Level of Capability for Measure | | | 10 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 6 | Expected Date of Completion | |

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|--|---|--|-----------------------------|-------------|
| | TCA Measure “p” | There are redundant public safety answering points (PSAPs) that comply with phase II FCC requirements for cell phone access and are capable of handling large volume of calls. | Current Measure Score | 5 |
| | Required Level of Capability for Measure | | | 10 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | C | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 5 | Expected Date of Completion | |
| | TCA Measure “ | | Current Measure Score | |
| | Required Level of Capability for Measure | | | |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | | Expected Date of Completion | |
| | Impact to Overall Target Capability Score (Expected TCA Score) | | | 5.66 |

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|--|--|---|--|-------------|
| TC 3 | | Community Preparedness and Participation | Current TCA Score | 2.90 |
| TCA Measure "a" | Active and accessible outreach programs are in place to teach citizens the behavioral characteristics that indicate potential terrorist activity; and how to report such behavior with appropriate detail. | Current Measure Score | 4 | |
| | | | Required Level of Capability for Measure | 8 |
| Tasks/Projects to increase measure | | | | |
| A | 8 signs of terrorism project: Citizen Corps Coordinator | | | |
| B | Sustain Regional CC coordinator | | | |
| C | | | | |
| D | | | | |
| <i>Add or delete additional rows as needed</i> | | | | |
| Expected Measure Score After Implementation | | 5 | Expected Date of Completion | 10-2013 |
| TCA Measure "b" | Community outreach efforts promoting pre-incident preparedness are readily available to all citizens in English and other commonly used languages, in formats easily access to all citizens. | Current Measure Score | 4 | |
| | | | Required Level of Capability for Measure | 7 |
| Tasks/Projects to increase measure | | | | |
| A | Sustain Regional Citizen Corps Coordinator—(ongoing) | | | |
| B | Promote READY Colorado campaign | | | |
| C | | | | |
| <i>Add or delete additional rows as needed</i> | | | | |
| Expected Measure Score After Implementation | | 5 | Expected Date of Completion | 10-2013 |
| TCA Measure "c" | All-hazard preparedness and disaster behavioral health training courses are available on a regular basis to all citizens, covering all training topics. | Current Measure Score | 3 | |
| | | | Required Level of Capability for Measure | 8 |
| Tasks/Projects to increase measure | | | | |
| A | | | | |
| B | | | | |
| C | | | | |
| <i>Add or delete additional rows as needed</i> | | | | |
| Expected Measure Score After Implementation | | 3 | Expected Date of Completion | |

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| | TCA Measure “d” | A process is established and frequently communicated to citizens that will be used to notify all citizens in emergency/disaster incidents, using all types of potential systems. | Current Measure Score | 3 |
| | Required Level of Capability for Measure | | | 8 |
| | Tasks/Projects to increase measure | | | |
| | A | Sustain regional citizen corps coordinators position within the SLV. | | |
| | B | Development of Code Red pre planned messages for incidents | | |
| | C | | | |
| | Expected Measure Score After Implementation | 4 | Expected Date of Completion | 10-2013 |
| | TCA Measure “e” | | | |
| | | Volunteer opportunities are available to all citizens in the areas of all-hazard preparedness and community exercises, and with local emergency responders. Communication of volunteer opportunities is coordinated with local volunteer agencies. | Current Measure Score | 5 |
| | Required Level of Capability for Measure | | | 8 |
| | Tasks/Projects to increase measure | | | |
| | A | Sustain regional citizen corps coordinators position within the SLV, Keep MRC and volunteer data bases current and up to date. | | |
| | B | | | |
| | C | | | |
| | Expected Measure Score After Implementation | 6 | Expected Date of Completion | 10-2013 |
| | TCA Measure “f” | | | |
| | | A system is established and used to track training classes and outreach activities that promote all-hazards citizen preparedness and participation, including persons with disabilities, low income and language barriers. | Current Measure Score | 2 |
| | Required Level of Capability for Measure | | | 8 |
| | Tasks/Projects to increase measure | | | |
| | A | Sustain regional citizen corps coordinators position within the SLV. | | |
| | B | | | |
| | C | | | |
| | Expected Measure Score After Implementation | 2 | Expected Date of Completion | 10-2013 |
| | TCA Measure “g” | | | |
| | | All Citizens are educated on sheltering-in-place, evacuation processes, and shelters for humans, pets and livestock; including the need for emergency supplies specific to individual needs, along with special considerations for medical and mobility conditions. | Current Measure Score | 1 |
| | Required Level of Capability for Measure | | | 7 |
| | Tasks/Projects to increase measure | | | |
| | A | Sustain Regional CC coordinator-continue educational programs and “Ready Colorado” campaign | | |
| | B | | | |
| | C | | | |
| | Expected Measure Score After Implementation | 2 | Expected Date of Completion | 10-2013 |

| | | | |
|--|--|-----------------------------|---------|
| TCA Measure "c" | All appropriate personnel agencies receiving info distribution are trained in processing and disseminating information according to Colorado Fusion Center guidelines. | Current Measure Score | 3 |
| Required Level of Capability for Measure | | | 8 |
| Tasks/Projects to increase measure | | | |
| A | Regional Analyst Training program.. (ongoing) | | |
| B | | | |
| C | | | |
| <i>Add or delete additional rows as needed</i> | | | |
| Expected Measure Score After Implementation | 4 | Expected Date of Completion | 10-2013 |
| TCA Measure "d" | All LE personnel have received the Criminal Intelligence Coordinating Council (CICC) outreach package promoting the concept of Intelligence Policing. | Current Measure Score | 2 |
| Required Level of Capability for Measure | | | 7 |
| Tasks/Projects to increase measure | | | |
| A | Regional Analyst CICC project.. | | |
| B | | | |
| C | | | |
| Expected Measure Score After Implementation | 4 | Expected Date of Completion | 10-2013 |
| TCA Measure "e" | Personnel responsible for information sharing are aware of and trained to adhere to pre-defined security clearances and need to know parameters. | Current Measure Score | 3 |
| Required Level of Capability for Measure | | | 8 |
| Tasks/Projects to increase measure | | | |
| A | Sustain Regional Analyst to promote program and train local LE personnel | | |
| B | | | |
| C | | | |
| <i>Add or delete additional rows as needed</i> | | | |
| Expected Measure Score After Implementation | 4 | Expected Date of Completion | 10-2013 |
| | | | |
| | | | |
| TCA Measure "f" | Local agencies have established effective procedures/protocols for providing intelligence products or relevant information to street-level LE personnel. | Current Measure Score | 4 |
| Required Level of Capability for Measure | | | 9 |
| Tasks/Projects to increase measure | | | |
| A | | | |
| B | | | |
| C | | | |
| <i>Add or delete additional rows as needed</i> | | | |
| Expected Measure Score After Implementation | 4 | Expected Date of Completion | |

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|--|--|---|-----------------------------|---|
| | TCA Measure “g” | Alternate, supplemental, and back-up mechanisms for routing information or intelligence to the necessary agencies are available and routinely evaluated. | Current Measure Score | 2 |
| | Required Level of Capability for Measure | | | 8 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | C | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 2 | Expected Date of Completion | |
| | TCA Measure “h” | Appropriate entities have a clearly defined process for preventing, reporting, and addressing the inappropriate disclosure of information and or intelligence | Current Measure Score | 2 |
| | Required Level of Capability for Measure | | | 8 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | C | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 2 | Expected Date of Completion | |
| | TCA Measure “j” | The process for sharing information and or intelligence across jurisdictions among LE and other agencies is clearly defined. | Current Measure Score | 4 |
| | Required Level of Capability for Measure | | | 8 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 4 | Expected Date of Completion | |
| | | | | |

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|--|---|--|-----------------------------|---|
| | TCA Measure “k” | There are clearly defined mechanisms/processes for sharing information/intelligence between federal, state, and local agencies | Current Measure Score | 3 |
| | Required Level of Capability for Measure | | | 8 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | C | | | |
| | Expected Measure Score After Implementation | 3 | Expected Date of Completion | |

| | | | | |
|--|--|--|-----------------------------|-------------|
| | TCA Measure "l" | An adequate number of appropriate LE personnel have been indentified and have received security clearances to enable timely sharing of information/intelligence. | Current Measure Score | 2 |
| | Required Level of Capability for Measure | | | 9 |
| | Tasks/Projects to increase measure | | | |
| | A | Regional Analyst promotes TLO program, goal is to have one in each LE agency in Region | | |
| | B | | | |
| | C | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 6 | Expected Date of Completion | 10-2013 |
| | TCA Measure "m" | An adequate number of appropriate (non-LE) governmental personnel or key individuals from cross-disciplines have been identified and have received security clearances to enable timely sharing of information/intelligence. | Current Measure Score | 1 |
| | Required Level of Capability for Measure | | | 8 |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | C | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | 1 | Expected Date of Completion | |
| | TCA Measure | | Current Measure Score | |
| | Required Level of Capability for Measure | | | |
| | Tasks/Projects to increase measure | | | |
| | A | | | |
| | B | | | |
| | <i>Add or delete additional rows as needed</i> | | | |
| | Expected Measure Score After Implementation | | Expected Date of Completion | |
| | Impact to overall Target Capability score (Expected TCA Score) | | | 3.29 |

| | | | |
|------|--|-----------------------|------|
| TC 8 | Emergency Public Information and Warning (no projects for this TC) | Current TCA Score | 2.89 |
| | TCA Measure | Current Measure Score | |
| | Required Level of Capability for Measure | | |
| | Tasks/Projects to increase measure | | |
| | A | | |
| | B | | |

SUMMARY

The regional strategies are an integral part of the State of Colorado's approach to capabilities-based planning. They provide a calculated prioritization of local needs based on real threats and an assessment of the gaps in the capacity of local responders and communities to address the real challenges faced by each region. This San Luis Valley Regional Homeland Security Strategy should be used as a guide for emergency planners, local emergency response agencies and local governments upon which to build projects that will build, not only local capability, but also contribute to a larger statewide infrastructure of capability enhancements that will assist the state in accomplishing its goals and objectives.

The development of the initial regional strategies comes at the end of a year-long, multi-stage planning process, but it will become the driving factor in the prioritization of needs and regional decision-making for funding requests. The strategies should provide the foundation and comprehensive justification for any projects that are submitted to the regional review boards by local agencies, as well as the regional packages that are proposed to the state for federal assistance.